

**ALLEGANY COUNTY BOARD OF LEGISLATORS
ORGANIZATION MEETING**

JANUARY 2, 2018

CALL TO ORDER: The organization meeting of the Board of Legislators was called to order at 2:03 p.m. by Clerk of the Board Brenda Rigby Riehle.

PLEDGE OF ALLEGIANCE TO THE FLAG: The Pledge of Allegiance was led by Clerk of the Board Brenda Rigby Riehle.

INVOCATION: The Invocation was given by Legislator Philip Stockin.

ROLL CALL: 15 Legislators Present: Gary Barnes, Janice Burdick, Curtis Crandall, Philip Curran, David Decker, William Dibble, Dwight Fanton, Karl Graves, Brooke Harris, Steven Havey, Dwight "Mike" Healy, Judith Hopkins, John Ricci, Debra Root, Philip Stockin.

BOARD OF LEGISLATORS SWORN IN:

The Oath of Office was administered by Allegany County Judge Thomas Brown to all fifteen members of the Board of Legislators, marking the beginning of a new four-year legislative term.

RESOLUTIONS:

RESOLUTION NO. 1-18

**REAPPOINTMENT OF LEGISLATOR CURTIS W. CRANDALL TO
CHAIRMANSHIP OF BOARD OF LEGISLATORS; AUTHORITY TO DETERMINE NUMBER
OF BOARD MEMBERS ON COMMITTEES**

Offered by: Legislator Philip G. Stockin

Pursuant to County Law § 450

RESOLVED:

1. That Legislator Curtis W. Crandall is reappointed Chairman of this Board of Legislators, with term of office commencing immediately and expiring December 31, 2018.

2. That said Chairman is authorized to determine the number of Board members to serve on each of the standing and special committees of this Board which have been or may be established by this Board.

Moved by: Mr. Stockin
Seconded by: Mr. Curran

Adopted: Voice Vote

OATH OF OFFICE ADMINISTERED:

Allegany County Judge Thomas Brown administered the Oath of Office to Chairman Curtis W. Crandall, who was accompanied by his wife, Cathy, following adoption of Resolution No. 1-18. Chairman Crandall assumed leadership of the meeting.

RESOLUTION NO. 2-18

APPOINTMENT OF LEGISLATOR PHILIP B. CURRAN AS VICE CHAIRMAN

Offered by: Legislator Dwight "Mike" Healy

Pursuant to Rule 70 of County Board Rules
as enacted by Resolution No. 77-89

RESOLVED:

1. That Legislator Philip B. Curran is appointed Vice Chairman of this Board of Legislators to act pursuant to, and during the designated time periods specified in, County Board Rules.

Moved by: Mr. Healy
Seconded by: Mr. Fanton

Adopted: Voice Vote

OATH OF OFFICE ADMINISTERED:

Allegany County Judge Thomas Brown administered the Oath of Office to Vice Chairman Philip B. Curran, who was accompanied by his wife, Len, following adoption of Resolution No. 2-18.

Allegany County Judge Thomas Brown administered the Oath of Office to Allegany County Treasurer Terri L. Ross, who was accompanied by her sister.

A brief recess was held to allow the Legislators an opportunity to sign the Oath of Office Book.

RESOLUTION NO. 3-18

APPOINTMENT OF TIMOTHY T. BOYDE AS COUNTY AUDITOR

Offered by: Legislator Debra Root

Pursuant to County Law § 600

RESOLVED:

1. That Timothy T. Boyde is appointed County Auditor with term of office to commence January 1, 2018, and expire December 31, 2021.

Moved by: Mrs. Root
Seconded by: Mr. Fanton

Adopted: Voice Vote

RESOLUTION NO. 4-18

**APPOINTMENT OF BRENDA RIGBY RIEHLE AS
CLERK OF BOARD OF LEGISLATORS**

Offered by: Legislator Philip B. Curran

Pursuant to County Law § 475

RESOLVED:

1. That Brenda Rigby Riehle is appointed Clerk of this Board of Legislators who shall serve during the pleasure of this Board and until her successor is appointed and has qualified.

Moved by: Mr. Curran
Seconded by: Mr. Stockin

Adopted: Voice Vote

RESOLUTION NO. 5-18

APPOINTMENT OF SARAH M. DECKER AS JOURNAL CLERK

Offered by: Legislator Dwight "Mike" Healy

Pursuant to County Board Rules 100.C.

RESOLVED:

1. That Sarah M. Decker is appointed Journal Clerk of this Board to serve at the pleasure of this Board.

Moved by: Mr. Healy
Seconded by: Mr. Decker

Adopted: Voice Vote

RESOLUTION NO. 6-18

**APPOINTMENT OF MADELEINE GASDIK AS DIRECTOR OF
OFFICE FOR THE AGING**

Offered by: Legislator David A. Decker

Pursuant to Local Law No. 8 of 1974

RESOLVED:

1. That Madeleine Gasdik is appointed Director of the Office for The Aging to serve during the pleasure of this Board of Legislators and until a successor is appointed and qualified.

Moved by: Mr. Decker
Seconded by: Mrs. Hopkins

Adopted: Voice Vote

RESOLUTION NO. 7-18

APPOINTMENT OF CRAIG R. BRAACK AS COUNTY HISTORIAN

Offered by: Legislator Philip B. Curran

Pursuant to County Law § 400 (4) and Arts and
Cultural Affairs Law § 57.07

RESOLVED:

1. That Craig R. Braack is appointed County Historian to serve during the pleasure of this Board of Legislators and until a successor is appointed and qualified.

Moved by: Mr. Curran
Seconded by: Mr. Harris

Adopted: Voice Vote

RESOLUTION NO. 8-18

**APPOINTMENT OF KEITH M. HOOKER AS
DIRECTOR OF INFORMATION TECHNOLOGY**

Offered by: Legislator Dwight R. Fanton

Pursuant to Local Law No. 5 of 1993

RESOLVED:

1. That Keith M. Hooker is appointed Director of Information Technology to serve during the pleasure of this Board of Legislators and until a successor is appointed and has qualified.

Moved by: Mr. Fanton
Seconded by: Mrs. Root

Adopted: Voice Vote

RESOLUTION NO. 9-18

APPOINTMENT OF H. KIER DIRLAM AS DIRECTOR OF PLANNING

Offered by: Legislator Curtis W. Crandall

Pursuant to Local Law No. 2 of 2015

RESOLVED:

1. That H. Kier Dirlam is appointed Director of Planning to serve during the pleasure of this Board of Legislators and until a successor is appointed and has qualified.

Moved by: Mr. Dibble
Seconded by: Mrs. Hopkins

Adopted: Voice Vote

RESOLUTION NO. 10-18

APPOINTMENT OF BARBARA J. KELLEY AS PUBLIC DEFENDER

Offered by: Legislator William G. Dibble

Pursuant to Local Law No. 2 of 1974

RESOLVED:

1. That Barbara J. Kelley, a resident attorney-at-law, is appointed Public Defender with term of office commencing January 1, 2018, and expiring December 31, 2021.

Moved by: Mr. Dibble
Seconded by: Mr. Healy

Adopted: Voice Vote

RESOLUTION NO. 11-18

**APPOINTMENT OF LINDA S. EDWARDS AS
YOUTH BUREAU PROGRAM DIRECTOR**

Offered by: Legislator Philip G. Stockin

RESOLVED:

1. That Linda S. Edwards is appointed Youth Bureau Program Director to serve during the pleasure of this Board of Legislators and until a successor is appointed and qualified.

Moved by: Mr. Stockin
Seconded by: Mr. Ricci

Adopted: Voice Vote

RESOLUTION NO. 12-18

**DESIGNATION OF OFFICIAL NEWSPAPERS FOR THE PUBLICATION
OF LOCAL LAWS, NOTICES, AND OTHER MATTERS REQUIRED
BY LAW TO BE PUBLISHED IN 2018**

Offered by: Ways & Means Committee

WHEREAS, in accordance with subdivision 1 of Section 214 of the County Law the members of this Board of Legislators representing respectively each of the two principal political parties into which the people of this State are divided have designated in writing the newspapers set forth below to publish, in 2018, the concurrent resolutions of the State Legislature, election notices issued by the Secretary of State, and the official canvass:

Concurrent resolutions of the Legislature:

The Alfred Sun, Alfred, New York (Republican)
Cuba Patriot & Free Press, Cuba, New York (Democrat)

Election Notices and Official Canvass:

Wellsville Daily Reporter, Wellsville, New York (Republican)
Cuba Patriot & Free Press, Cuba, New York (Democrat)

WHEREAS, subdivision 2 of Section 214 of the County Law requires this Board of Legislators to annually designate at least two newspapers within the County of Allegany as official newspapers for the publication of all local laws, notices and other matters required by law to be published, now, therefore, be it

RESOLVED:

1. That the newspapers listed below are designated as the official newspapers of the County of Allegany for the publication of local laws, notices and other matters required by law to be published in 2018:

Wellsville Daily Reporter, Wellsville, New York (Republican)
Cuba Patriot & Free Press, Cuba, New York (Democrat)

Moved by: Mr. Fanton
Seconded by: Mr. Decker

Adopted: Voice Vote

RESOLUTION NO. 13-18

**DESIGNATION OF DWIGHT "MIKE" HEALY AS MEMBER OF BOARD OF
LEGISLATORS AS COUNTY JURY BOARD MEMBER**

Offered by: Legislator Curtis W. Crandall

Pursuant to Judiciary Law § 503 (a) 1.

RESOLVED:

1. That Legislator Dwight "Mike" Healy is designated as a member of the County Jury Board to serve during the pleasure of this Board of Legislators and so long as he remains a County Legislator.

Moved by: Mr. Decker
Seconded by: Mr. Ricci

Adopted: Voice Vote

APPOINTMENTS:

ACCORD Board of Directors (1-year term)

Vicki Grant
Reita Sobeck-Lynch

Allegany County Agricultural & Farmland Protection Board (4-year term)

David A. Decker, Cuba (coterminous with his term of office as a County Legislator)

Cattaraugus-Allegany Workforce Development Board (3-year term)
(Joint Measure with Cattaraugus County Chair Paula Stockman)

Ed Giardini, Jr., Olean
Gretchen Hanchett, Belmont
Christine Luly, Buffalo
Bryon Richards, Salamanca
David Wilkinson, Jamestown
Meme Yanetsko, Olean

Comprehensive Plan Implementation Group (1-year term)

Edward Eicher, Wellsville	Lynn Bliven, Belmont
Donald Cameron, Alfred Station	Linda Clayson, Belmont
Lee Gridley, Wellsville	Gretchen Hanchett, Belmont
Steve Havey, Wellsville	Lee James, Cuba
Charles O. Jessup, Alfred Station	Steven B. Rennie, Fillmore
William Shuler, Cuba	Scott Torrey, Belmont

Cornell Cooperative Extension (1-year term)

David A. Decker, Cuba (Legislative Representative)
Gary R. Barnes, Wellsville (Legislative Representative)

Emergency Food and Shelter Program (Local Board) (1-year term)

Jeffrey N. Luckey, Fillmore

Emergency Interim Successor (1-year term)

Philip G. Stockin, Houghton

Emergency Management and Fire Director (1-year term)

Jeffrey N. Luckey, Fillmore

EMS Coordinator (1-year term)

Jeffrey N. Luckey, Fillmore

Hazard Mitigation Team

Jeffrey Luckey, Allegany County Office of Emergency Services
Karl Graves, Allegany County District IV Legislator, Member of Resource
Management Committee
Guy R. James, Allegany County Public Works Superintendent
Kevin (Fred) Demick, Allegany County Highway Superintendent Association
President
H. Kier Dirlam, Allegany County Planning Director (GIS Mapping)
Scott Torrey, Allegany County Soil and Water Conservation District Executive
Director
Ryan Paulsen, Allegany County Soil and Water Technician
Tyler Shaw, Allegany County Environmental Health Director

InterCounty Association (1-year term)

Voting Members:

Gary R. Barnes, Wellsville
Brooke Harris, Alfred
Brenda Rigby Riehle, Belmont

Alternate Voting Members

Philip B. Curran, Alfred Station
Judith D. Hopkins, Fillmore

Law Library Board of Trustees (2-year term)

Philip G. Stockin, Houghton

Majority Leader

Dwight "Mike" Healy, District II Legislator

Open Space Advisory Committee (1-year term)

H. Kier Dirlam, Angelica

Resource Conservation and Development Board (1-year term)

County Representative Member

Scott Torrey, Belmont, NY
County Alternate: Philip B. Curran, Alfred Station, NY

Legislative Member

Dwight "Mike" Healy, Belmont, NY

Member At Large

Norman G. Ungermann, Jr., Cuba, NY

Solid Waste Hearing Board (1-year term)

Members must include the Chairman of Public Works and two Legislators that are not on the Public Works Committee.

Dwight R. Fanton, Chairman of Public Works
David A. Decker, District II Legislator
Philip G. Stockin, District I Legislator

Alternates

John D. Ricci, District II Legislator
Dwight "Mike" Healy, District II Legislator

STOP-DWI Coordinator (1-year term)

Linda S. Edwards, Houghton

Transportation Task Force (1-year term)

Dwight R. Fanton, Wellsville
Gary R. Barnes, Wellsville

CHAIRMAN APPOINTMENTS SUBJECT TO BOARD APPROVAL:

Chautauqua, Cattaraugus, Allegany, and Steuben Southern Tier Extension Railroad Authority (STERA) (3-year term)

Brooke Harris, Alfred

Fish & Wildlife Management Board (2-year term)

Dwight R. Fanton, Wellsville

Alternate: Brooke Harris, Alfred

Planning Board (3-year term)

James Ninos, Alfred (District V)
John Stoltzfus, Independence (District III)
Paul VanDyke, Amity (District II)

Veterans Service Agency Director

Michael Hennessy

ACKNOWLEDGMENTS, COMMUNICATIONS, REPORTS, ETC.:

1. Communication from the Republican Party Board members recommending that the Chairman designate Dwight “Mike” Healy as Majority Leader for 2018.
2. Communication from the Republican Party Board members recommending that the Wellsville Daily Reporter be designated their official newspaper for 2018.
3. Any Legislator wishing to attend the NYSAC Conference in Albany from January 29-31, 2018, should let Clerk of the Board Riehle know today or as soon as possible.

MESSAGE FROM THE CHAIRMAN:

“Well, here we are. The first official meeting of a new term, and a new Board of Legislators with several new members. I want to officially welcome Legislators John Ricci, Bill Dibble, Gary Barnes, Steve Havey, Janice Burdick, and Brooke Harris as the newest members of the Board. Congratulations are in order not only to the new faces on the Board, but to all Board members. Each of you are to be commended for the personal commitment it takes to serve Allegany County as a County Legislator. You each presented your position to the voters of the County and were sent here to represent them through the election process we treasure so much here in America - well done.

‘With more than a third of this Board’s membership newly elected, it represents the largest turnover we have had in twelve years. Why is that significant? I think it’s significant because we are at a crossroads – no pun intended for those familiar with our development efforts – we’ll get back to those efforts in a minute. The crossroads we are at is this – does the new Board look at the accomplishments over the past couple of terms and say – Wow, look at what’s been done, we are now at a point where we can sit back and relax, coast for little bit, not stick our necks out, let’s not take any unnecessary chances. Or does the new Board step

up with the optimistic attitude that there are many positive improvements yet to address, new opportunities coming along each day that can be pursued, and as history reminds us, new challenges around the corner we need to be prepared for and meet head on. You can say, “that’s silly, what kind of Board would have an attitude to just sit back and coast?” I will say it happens; probably not deliberately and in those terms, but it does, and it has. Without direction and cause, there is no forward motion. With this new Board of Legislators, I am excited. I am excited because there is no question about the path we intend to go. This group of Legislators along with our dedicated Department Heads and employees will keep the positive momentum that has been started going and mark new and greater accomplishments in our County’s history book.

‘Taking a looking back at 2017 has been interesting to me and represents another noteworthy year. We started right out acting on our bridge and culvert resolutions

- * A town bridge on Moss Brook Road in the Town of Friendship - \$240,000,
- * A town bridge on Deer Creek Road in the Town of Genesee - \$291,000, and
- * A town bridge on Rush Creek Road in the Town of New Hudson - \$324,000, all qualifying under the bridge Cost Sharing Plan we provide to the towns. Collectively these came in under budget with better than \$100,000 in savings.

- * A Culvert Project on County Road 15A in the Town of Allen - \$210,000,
- * A Culvert Project on County Road 15B in the Town of Grove - \$300,000.

‘At first glance, you might think these are just ongoing infrastructure projects that need to be addressed on a regular basis. What’s the big deal? You would be correct; however, a couple of points that I find significant with these actions are:

1. First, we paid cash for these projects, being in a financial position where we didn’t have to borrow or bond to finance them – that has not always been the case.
2. Secondly, our bridge program is one of the best in New York State. Not only do we have more bridges to keep up with than most, but according to the NYSDOT, our Public Works Department has maintained them to the third best in the state as far deficiencies.

* RESOLUTION NO. 22-17 inked an agreement between the County of Allegany and New York Council 66, Local 2574, our AFSCME employees, expiring December 31, 2019. Both sides worked hard, and this agreement represents a good, balanced compromise. But more than that, as we sit here today, it marks for the first time in many years, possibly decades that we have agreements in place with all our collective bargaining units.

* We approved a lease & maintenance agreement with Enterprise Fleet Management. With a sizeable number of vehicles in our County fleet, the cost of acquiring and maintaining these vehicles is significant. This action represents a better, safer fleet for County employees.

*To help address the growing epidemic in our County, we approved an agreement with Ardent Solutions, to assist the Heroin and Opioid Ad-Hoc Committee in implementing recommendations that were made.

* We passed a resolution standardizing the appearance of official County documents and vehicle markings giving us a uniform professional look.

* We moved forward with the renovation project of the third floor of the County Office Building, currently being worked on, and another example of financial planning that allowed for direct investment out of pocket, rather than costly bonding. It's also an example of this Board's commitment to ongoing space needs to maximize the service and programing to our constituents.

* Resolution No. 117-17 was an approval of a twenty-year lease for land in the Town of Independence for an E-911 radio tower. One action of many moving the Sheriff's Office closer to completing the upgrade to its E-911 System as part of a major grant we had received.

* July 20 marked our Board meeting at the Allegany County Fairgrounds, which was called to order at 2:45 p.m. For those that were there, you will recall that the meeting was delayed being called to order as a tornado passed near the Town of Angelica. One for the record books for sure.

* We passed a resolution authorizing Allegany County to pursue a round two grant application seeking another \$850,000 grant under the New York State Community Development Block Grant Program. This addresses some of the dilapidated owner occupied manufactured homes along with septic and water well issues serving those properties. The program will benefit the most vulnerable populations within Allegany County such as the elderly, disabled, veterans, and low income families, and there is no requirement that any County dollars be committed as a condition of receiving the grant.

* We took action for the replacement of the 911 computer aided dispatch (cad). A timely project whose \$228,000 investment was covered by funds from our 911 Surcharge Reserve and grant funding.

* We approved a lease between Grace United Church and Allegany County Office for the Aging for use of facilities to operate the Wellsville Luncheon Center. A great move that has expanded program options and participation for the seniors of Wellsville.

* We transferred \$300,000 from our Contingency Fund for the installation of Space saver Storage products. This approach maximizes our current records storage space and saves many times over the initial investment.

* Resolution No. 224-17 approved the adoption of our 2018 County Final Budget. This represented the eighth consecutive year of reducing our tax rate, the largest reduction of

those eight years and possibly the largest property tax rate reduction in New York State for the 2018 county budgets.

‘These represent only a handful of notable actions out of close to 300 resolutions addressed by last year’s Board.

‘Beyond the accomplishments within this Chamber were announcements and projects on the move that had been put in motion before.

* Private developers announced that they are proceeding with a major brand hotel, conference center, and travel plaza at the area known as the Crossroads with a public meeting and more details coming up on the 27th of this month. This substantial investment brings jobs and is an ice breaker for future development in that area.

* The GE Lufkin facility is now in the hands of the Allegany County IDA and new tenants are eager to occupy and provide employment. This is very good news in light of the disturbing announcement we heard when GE said they were leaving.

* The Bio-Energy Development Project continues to move forward and is in the final funding stages. This project is truly transformative, not just to Allegany County but the entire region. This will provide more jobs and make Allegany County the epicenter of this technology and process.

* The Allegany County Land Bank is now in position to address blighted properties and help raise the housing standards of the County. A long overdue project that couldn’t get off the ground without proper funding and wouldn’t have gotten funded if we hadn’t been in position to pursue it.

*The Alle-Cat Windfarm by Invenergy in Centerville is moving forward and is a \$570 million capital investment. We will be hearing more about the progress of this major project throughout 2018.

‘There is forward motion. There is positive momentum. As I said a couple of minutes ago, this group of Legislators will keep the positive momentum going, and we know that we cannot do it without the help and expertise of many others.

‘To our County Administrator Tim Boyde, thank you for the overall day-to-day management of County operations. As this Board meets, sets policy, and gives direction, it is no small task to have those directions clearly and professionally carried out. Thank you, Tim, for your dedication and professionalism.

‘Thank you to the Clerk of the Board of Legislators Brenda Rigby Riehle and her staff for attending to all the details we need as Legislators and helping us to serve our positions as efficiently and productively as possible. Thank you, Brenda, for all you do and for going beyond the call of duty on a regular basis on our behalf.

'Thank you, also, to our County Attorney's Office for the research, legal work, and advice you provide on our behalf and for the people of Allegany County. The people at the dais do an excellent job day in and day out for this Board and for our County.

'I also want to recognize our dedicated Department Heads, fellow elected officials, and County employees that work so hard to meet the constant demands and challenges of County government. The personal responsibility you take in meeting these demands and challenges does not go unnoticed, and your ongoing efforts are greatly appreciated. Congratulations to our County Treasurer Terri Ross who took her oath of office with us here today. Terri has been instrumental in helping us to get our financial house in order since first being elected to the Treasurer's position and as Deputy Budget Officer.

'To each of my colleagues, I humbly say "thank you" for the honor and privilege you have given me by selecting me Chairman of the Allegany County Board of Legislators. I accept this position with utmost sincerity. My continued promise to you is that I will treat this position with the dignity it deserves and do all I can to help this Board not only meet, but exceed the responsibilities each of us is charged with as County Legislators.

'To the Board members who have just taken office and are sitting in these seats officially for the first time, I look forward to our relationship as we work together for the betterment of Allegany County. Individually, you each bring to this Board a diverse background and experience that will help us meet new challenges and achieve new goals as we carry out our duties.

'The people of Allegany County deserve a Board of Legislators that take a positive pro-active approach to meeting the needs and demands of county government, a board that lives up to its pledge and responsibilities - we are that Board.

'Along with the positive forward motion that's been mentioned, one of the biggest influences we can have on our County is a positive attitude and spreading that attitude to all our friends and neighbors. Allegany County is a great place to live, work, raise our families, and have others visit. Properly marketing our attributes is just as important inside our County lines as out – probably more. Let's raise the bar to new heights for County pride and get it up to speed with the projects and actions that we work hard for.

'We are the ambassadors of our County. Let's work with our press, let's spread the good word, let's help the people we represent feel the pride we feel here today.

'A positive attitude breeds success just as a negative attitude breeds failure.

'Thank you for the opportunity to serve as Chairman."

MESSAGE FROM COUNTY ADMINISTRATOR:

"2018 will present a number of challenges to the incoming Board of Legislators. By choice or through the election process, the County will experience a 40 percent turnover in its collective

representation. The learning curve is steep, and the challenges are many. Despite changes in the Board composition, the focus never changes. Efforts are focused on being good financial stewards of the taxpayer dollars, affecting positive change for the betterment of our constituency, and adapting to the changing landscapes created at the state and federal levels.

'Indigent Defense and Raise the Age are two examples of changes being pushed down to the county level that could result in an increased strain for the County budget. Funding has been secured to offset some costs in the Indigent Defense arena, but it will have an impact on how certain cases are initially handled at the local level. The impacts could be felt by the local town and village judges, local and State police, and the District Attorney's office. While the program is slowly being implemented, we need to be cognizant of the potential impacts once fully implemented. Raise the Age could have a substantial impact on our court system, Social Services office, Probation department, and related entities. Costs associated with Raise the Age requirements could be significant for a rural county such as ours. Fortunately, a strong collaborative effort is in place within the County preparing to respond to a number of the yet unknown demands or expectations this initiative will require.

'It will be important to continue building on the economic development efforts at the Crossroads. Through the efforts of the IDA, opportunities are gradually developing. It requires time and effort to nurture development strategies and opportunities to any area. Sufficient groundwork has been laid with several site selectors, and Allegany County is beginning to appear on the radar screen for future activity. Much like sports, not all swings yield a grand slam; not every pass goes for a 99-yard touchdown; it is a process. Sometimes it is a long, arduous and painful process; but one that must be endured, supported, and embraced. Patience is key but so is preparedness. The County should develop potential options including incentives, project-ready sites, and ways to fast-track the permitting process to increase opportunities for success.

'The County currently operates on several campuses resulting in a service disconnect. It is true that some services can and should be located in areas for ease of access and improved response time. This approach often adds to increased costs, stretched span of control, and confusion in conformity to established operational protocols. A centrally located campus (to the extent possible) enhances opportunities for efficient and effective county government operations. Despite the renovations to the existing Belmont structures, our current space will be maxed out in several years. As new initiatives are foisted on county government, growth will be inevitable. The aforementioned Indigent Defense and Raise the Age initiatives are but two real examples of expansion not of our making. It will be important to develop a long-term strategy for our future space needs.

'The County will need to complete the County-Wide Shared Services Initiative in September of 2018. Our experience indicates that outside assistance may/will be necessary to complete this mandate. A RFP has been issued for this service. Quoted rates are higher than anticipated and a decision will need to be made shortly on our next steps. It appears this initiative will become an ongoing mandate based on the Governor's latest pronouncements. Conceptually good, implementation presents a number of challenges for us. Long term it will

be in the best interest of the County and other local governments to find better ways to share services, provide more efficient methods of operation, and to provide better quality of services through this process.

‘As we look into the near future, challenges and opportunities abound. Maintaining good financial stewardship, preparation for the 2020 Census, responding to new and often unfunded state and federal initiatives, and economic development opportunities will require our attention moving forward. And of course, there will always be the next unknown, unanticipated challenge or opportunity emerging on the horizon. The ability to adapt and respond to each of these challenges and opportunities will dictate our future success.’

Mr. Boyde went on to say that he would like to improve the way committee meetings are held. Rather than sitting around the table at the back of the room, committee members are going to be seated at the dais. It will make it easier for people to hear and participate. There will also be a section reserved for media and they will be given ten minutes at the end of each meeting to ask questions.

STANDING AND SPECIAL COMMITTEE ASSIGNMENTS:

Chairman Crandall distributed copies of his assignments to the **STANDING AND SPECIAL COMMITTEES OF THE BOARD OF LEGISLATORS FOR 2018.**

HUMAN SERVICES:

Chairman: Hopkins, **Vice Chairman:** Burdick

Committee Members: Barnes, Decker, Havey, Root, Stockin

PERSONNEL:

Chairman: Havey, **Vice Chairman:** Harris

Committee Members: Burdick, Graves, Ricci, Root, Stockin

Special – Negotiations Liaison Committee (Sub-Committee of Personnel)

Chairman: Ricci

PLANNING AND ECONOMIC DEVELOPMENT:

Chairman: Root, **Vice Chairman:** Barnes

Committee Members: Burdick, Curran, Dibble, Healy, Hopkins, Ricci

PUBLIC SAFETY:

Chairman: Healy, **Vice Chairman:** Dibble

Committee Members: Decker, Harris, Havey, Hopkins

PUBLIC WORKS:

Chairman: Fanton, **Vice Chairman:** Ricci

Committee Members: Barnes, Curran, Dibble, Graves, Healy

RESOURCE MANAGEMENT

Chairman: Decker, **Vice Chairman:** Graves

Committee Members: Barnes, Dibble, Fanton, Harris

WAYS & MEANS:

Chairman: Stockin, **Vice Chairman:** Fanton

Committee Members: Curran, Decker, Havey, Healy, Hopkins, Root

Special – Budget Committee (*Sub-Committee of Ways & Means*)

Chairman: Curran, **Vice Chairman:** Stockin

Committee Members: Burdick, Fanton, Harris, Ricci

ADJOURNMENT: The meeting was adjourned at 3:20 p.m. on a motion made by Legislator Stockin, seconded by Legislator Decker, and carried.